136 MILLION PEOPLE WHO WILL CHANGE THE WORLD
110 countries / 136.4 million people served / 1,951 partners
WATCH WHAT CAN HAPPEN WHEN WE WORK TOGETHER.

The programs and partnerships are in place. Lives are being saved and transformed. The momentum of our impact is building.

As chair of the CRS board, I realize what this wonderful organization does each and every day. CRS becomes the hands of God to touch the lives of 136 million people around the world. Each CRS supporter travels the journey with us, changing lives, changing the world—not just for a day or a week or a month, but forever. We are grateful to you and grateful to God for giving us this opportunity to serve.

Bishop Gregory J. Mansour | Eparchy of Saint Maron of Brooklyn
Chair, CRS Board of Directors | November 2016-present

Throughout my career at CRS, I have regularly encountered those facing the most difficult circumstances: poverty, disaster, injustice, drought, disease, violence. That might seem depressing, but in fact I have always come away inspired and energized by the resilience and dignity of those we serve. In those faces you see the potential for greatness that God put there. It is a privilege to be allowed to help unleash that potential, and to feel the support of so many donors and partners around the world as we create real and sustainable change.

Sean L. Callahan | President & CEO
January 2017-present

Syrian refugee students study in a church school. Photo by Ismail Ferdous for CRS
Israa, 10, helps her mother Moteia in the kitchen of their apartment. This family lives in an apartment at the Patisia building, part of a temporary shelter program by CRS in Athens, Greece.

Photo by Oscar Durand for CRS
PARTNERING FOR WHAT CAN BE

REAL CHANGE BEGINS WITH RESILIENCE AND SELF-RELIANCE.

It's a challenging time in our world. Our vulnerable sisters and brothers face disease, disaster, violence and extreme poverty every day. We've connected them with a global network of partners, donors and advocates to create solutions that build resilience and self-reliance. With your support, we're unleashing the grit and determination of 136 million people on today's biggest challenges. And we're proving a better world is possible.

For more than 75 years, we've been responding to some of the world's worst natural and man-made disasters to save lives and protect human dignity. While providing lifesaving support is our priority, we're equally committed to helping people rebuild and reclaim their lives.

CRS is working with Church and local partners to assist those displaced from their homes by violence, persecution and poverty. In addition to providing safe and dignified shelter, we're helping migrants and refugees integrate into host communities with education and counseling, employment opportunities, access to health care and legal services.

In collaboration with eight local partners, the SAFERR project—which stands for Shelter and Access for Empowerment and Risk Reduction—provides comprehensive support to refugee women and children in Greece, Bulgaria, Macedonia and Albania. The program nurtures their independence with housing, work, financial support and language classes. In Athens, the CRS shelter team identifies buildings to rent and upgrade for some 60,000 refugees stranded in Greece. Thirty percent of Athens’ commercial and residential buildings are vacant due to the country’s economic crisis. With overcrowded camps, apartments offer a safer and more dignified alternative while supporting the local economy.

“Solidarity can change the world when given the opportunity. The SAFERR project is our opportunity to show that in the work we do every day.”

—Josh Kyler, CRS Country Manager, Greece and Southeast Europe

Resilience and self-reliance are also prioritized in our work to support the livelihoods of smallholder farming families. In Malawi, CRS led a nine-member consortium recognized in a recent study for increasing food security and resilience. The 5-year WALA program—Wellness and Agriculture for Life Advancement—featured community-led watershed restoration as the foundation for success. Other community-led activities, including marketing and community savings and loan services, are all at the core of CRS’ Pathway to Prosperity, our approach to promoting food and livelihood security. The study found that—in addition to increasing soil fertility, reducing erosion and revitalizing the watershed—participating families consistently increased agricultural production and household income.
Moigula Karin, his wife, Howa, and 4-month-old Salamatu sleep under a treated bed net at their home in Damballa, Sierra Leone.

Photo by Michael Duff for CRS
But the real test of community resilience came during the 2016-2017 growing season, when severe drought affected the area requiring a major emergency food aid response. Despite the severity of the drought, 19 out of 24 communities implementing WALA did not require food assistance during the crisis. In fact, while the World Food Program estimated the cost of typical emergency feeding programs at $390 per household per month for 9 months, the total cost for the complete WALA program cost $376 per household over 5 years—an astounding 10 percent of the estimated cost of emergency assistance.

**SUSTAINABILITY IS BUILT INTO EVERY SOLUTION.**

CRS Ethical Trade is another way we are engaging Catholics in the United States to help their global brothers and sisters build resilience and self-reliance. The program provides access to ethically produced products, education and advocacy opportunities. Through our retail partners, we’re ensuring fair prices, safer working conditions and environmentally sustainable practices to poor and disadvantaged communities. With every purchase, a donation is made to the CRS Fair Trade Fund, which invests in CRS projects around the world.

For example, the fund supported Trade Aid, an organization that helps the rural poor of northern Ghana find employment opportunities. Ghana’s economy, which relies heavily on agriculture, has been devastated due to drastic changes in its climate. The CRS Fair Trade Fund helped local women procure straw to make bolga baskets when extreme weather wiped out their crops. CRS Ethical Trade partner Serrv International brings these beautiful baskets to conscientious consumers all over the world. Working together, we’re creating more sustainable livelihoods.

CRS is also helping families in East Timor build a safety net against disaster. This young nation is recovering from years of violence, which destroyed entire villages. With the help of our partner Fraterna, the REACT project teaches people how to establish climate resilient gardens so they have enough food for their families and some left over to sell. Vegetable and seed varieties are selected based on their nutritional value, how quickly they grow and their drought resilience. These simple techniques strengthen families’ ability to build sustainable livelihoods—no matter what the future brings.

**OUR BEST CHANCE FOR A BETTER FUTURE: CHILDREN AND YOUTH.**

Fifteen years ago, malaria was the leading cause of death in children. It has dropped to the fifth leading cause, and an end to this deadly disease is in sight. With 98 percent of malaria cases occurring in Africa and Asia, CRS is focusing its efforts—prevention, testing, treatment and community outreach—where the need is greatest. CRS has distributed more than 22 million insecticide-treated bed nets in The Gambia, Guinea and Niger. We’ve trained more than 5,500 people to share prevention messages, and we’re working with our partners to deliver preventive malaria medication to more than 2.8 million children under age 5 in the Sahel.

Through our network of Church and other partners, our malaria prevention efforts reach every community in The Gambia. Our efforts have helped reduce the country’s malaria cases by 50 percent—putting us on track to eliminate malaria in The Gambia by 2020.
One of the images used during the MacArthur Foundation 100&Change competition to showcase the loving, nurturing connection found within families.

Photo by Edu Naranjo for CRS
CRS and our partners are also changing the way the world cares for vulnerable children. The reality is that more than 8 million children around the world live in orphanages. While 80 to 90 percent of them have a living parent, poverty is driving these families apart. Not surprisingly, research shows that children in loving, nurturing families have better outcomes than those in residential care.

As part of the MacArthur Foundation 100&Change competition, CRS partnered with Lumos and Maestral International to give every child the chance to grow up with the love and support of a family. The Changing the Way We Care project aims to prevent children from entering residential care by providing families the support they need to care for their children. For those already in residential care, our solution seeks to reintegrate children with their own or other supportive families. We’ve seen this solution work in CRS programs around the world. Thanks to an investment in family-based care, the number of children in orphanages has been reduced by 71 percent in Moldova and 78 percent in Bulgaria. As one of four finalists in the 100&Change competition, the project was awarded $15 million to bring our solution to scale, and end the institutionalization of children for good.

Whether growing up in institutions or families, children around the world with disabilities are at higher risk for malnutrition, violence and abuse. They are also more likely to receive sub-standard health care. Through our humanitarian work, CRS realized we needed more technical capacity in working with people with intellectual disabilities. Partnering with Special Olympics International, we set out to create a health care system that doesn’t discriminate against anyone. The Intellectual Disability Empowerment Agenda, known as the IDEA project, trains community health care workers, mentors caregivers, provides disability-friendly spaces, and reduces the stigma of intellectual disabilities. We’re seizing every opportunity to create more for people with disabilities.

Growing up, Josh Agare of Nairobi struggled with reading and math in school. As a teenager, he competed in the Special Olympics and represented athletes on the organization’s board of directors. Josh now works with Special Olympics Kenya—helping other children with intellectual disabilities thrive.

Your generous support has made these and many other transformational partnerships and programs possible. Whether you’re a first-time donor or a lifelong partner in our journey, we look forward to your continued support as we take our proven successes to scale. With your help, our best world is yet to come.
### STATEMENT OF ACTIVITIES (in thousands)

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<td>Public support</td>
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<td>2,050</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$978,593</strong></td>
<td><strong>$917,758</strong></td>
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<td><strong>OPERATING EXPENSES</strong></td>
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<td>Supporting services</td>
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**REVENUE (in thousands)**

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<th>Source</th>
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<th>Percentage</th>
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<td><strong>PRIVATE SUPPORT</strong></td>
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<td>CRS Collection</td>
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<td>CRS Rice Bowl</td>
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<td>Bequests</td>
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<td>U.S. government grants</td>
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<td><strong>Total</strong></td>
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<td>75.38%</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>$978,593</td>
<td>100.00%</td>
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**EXPENSES (in thousands)**

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<tr>
<th>Source</th>
<th>Amount (in thousands)</th>
<th>Percentage</th>
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<td>Agriculture</td>
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<td>Education</td>
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<td>Health</td>
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</tr>
<tr>
<td>Justice and Peacebuilding</td>
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<td>3.86%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$918,124</td>
<td>93.71%</td>
</tr>
<tr>
<td><strong>SUPPORTING SERVICES</strong></td>
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<td></td>
</tr>
<tr>
<td>Management and general</td>
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<td>$61,659</td>
<td>6.29%</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>$979,783</td>
<td>100.00%</td>
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</tbody>
</table>
OVERSEAS LEADERSHIP

**CENTRAL AFRICA**

**Regional Director**
Scott Campbell

**Benin**
Sean Gallagher (CR)

**Burundi**
Jude Marie Banatte (CM)

**Cameroon, Chad**
Dorothy Madison-Seck (CR)

**Central African Republic**
Christophe Droeven (CR)

**Democratic Republic of Congo**
Timothy Bishop (CR)

**Nigeria**
Rebecca Hallam-Bassey (CR)

**Rwanda**
Darren Posey (CR)

**Togo**
Samson Nzayisenga (CM)

**EAST AFRICA**

**Regional Director**
David Orth-Moore
Matt Davis

**Djibouti, Eritrea**
Matt Davis (CR)

**Ethiopia**
John Shumlansky (CR)
Matt Davis (CR)

**Kenya, Somalia**
Lane Bunkers (CR)

**South Sudan**
Jerome Farrell (CR)

**Sudan**
Daniel Wortman (CR)
Driss Moumane (CR)

**Tanzania**
Brian Gleeson (CR)

**Uganda**
Elizabeth Pfifer (CR)

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**Regional Director**
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Jasmine Bates (CR)

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Joshua Kyller (CM)

**Algeria, Cyprus, Jordan, Tunisia, Yemen**
Donough Ryan (CR)

**Armenia, Azerbaijan, Bosnia and Herzegovina, Kazakhstan, Kyrgyzstan, Moldova, Mongolia, Montenegro, Romania, Tajikistan, Turkmenistan, Uzbekistan**
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**Belarus, Georgia, Russia, Ukraine**
Samuel Nichols (CM)

**Egypt**
Mourad Aidi (CR)

**Iraq**
Hani El-Mahdi (CR)

**Jerusalem, West Bank, Gaza**
Hilary Dubose (CR)

**Lebanon**
Davide Bernocchi (CR)
Donough Ryan (CR)

**Pakistan**
Joe Weber (CR)

**Turkey**
William Schmitt (CR)

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Thomas Hollywood (CR)

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Conor Walsh (CR)

**El Salvador**
Holly Inurreta (CR)

**Guatemala, Mexico**
Paul Townsend (CR)

**Haiti**
Christopher Bessey (CR)

**Nicaragua**
Anne Bousquet (CR)

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Rita Billingsley (CR)

**Lesotho, Mozambique**
Erica Dahl-Bredine (CR)

**Madagascar**
Joshua Poole (CR)

**Malawi**
Debra Shomberg (CR)

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**Regional Director**
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**Burkina Faso, Ivory Coast**
Bangre Moussa Dominique (CR)

**The Gambia, Guinea-Bissau, Mauritania, Senegal**
Carla Fajardo (CR)

**Ghana**
Kris Ozar (CR)

**Guinea**
Jean Marie Bihizi (CR)

**Liberia**
Darren Hercyk (CR)

**Mali**
Niek De Goeji (CR)

**Niger**
Bill Rastetter (CR)

**Sierra Leone**
Andrew Schaefer (CR)

**KEY:** CM Country Manager  CR Country Representative
U.S. OPERATIONS REGIONAL OFFICES

The role of Catholic Relief Services’ five domestic regional offices is to inform Catholics in the United States about global solidarity, and engage them in living their faith with their brothers and sisters in need around the world through CRS programs and advocacy.

Regional staff members work with dioceses, parishes, Catholic schools, universities, faith-based groups and religious communities. They also collaborate with the CRS Charitable Giving and Overseas Operations divisions to provide resources and opportunities for Catholics in the United States to pray, learn, act and give.

WEST
Regional Director
James DeHarpporte
San Diego, California
Alaska
California
Hawaii
Idaho
Montana
Nevada
Oregon
Washington

SOUTHWEST
Regional Director
Roberto Navarro
San Antonio, Texas
Arizona
Arkansas
Colorado
New Mexico
Oklahoma
Texas
Utah
Wyoming

MIDWEST
Regional Director
Matthew Burkhart
Chicago, Illinois
Illinois
Indiana
Iowa
Kansas
Michigan
Minnesota
Missouri
Nebraska
North Dakota
Ohio
South Dakota
Wisconsin

NORTHEAST/MID-ATLANTIC
Regional Director
Maureen McCullough
Philadelphia, Pennsylvania
Connecticut
Delaware
Maine
Maryland
Massachusetts
New Hampshire
New Jersey
New York
Pennsylvania
Rhode Island
Vermont
Virginia
Washington, DC
West Virginia

SOUTHEAST
Regional Director
Cullen Larson
Atlanta, Georgia
Alabama
Florida
Georgia
Kentucky
Louisiana
Mississippi
North Carolina
South Carolina
Tennessee
U.S. Virgin Islands
Catholic Relief Services extends its thanks to our Diocesan Directors for helping Catholics in the United States live out their faith in solidarity with those in greatest need around the world. Your compassion and commitment make it possible for CRS to advance the Church’s global mission and vision, to advocate on international issues, and to provide updates on our activities to U.S. archdioceses and dioceses.

Diocesan Directors educate Catholics about Catholic social teaching, social justice and CRS’ efforts overseas on behalf of the Church in the United States. Their understanding of our work helps to engage the faithful in international concerns through programs such as CRS Rice Bowl, CRS Education and CRS Ethical Trade, through global partnerships and in outreach to young people, including college students on campuses around the country.

**ALABAMA**
Archdiocese of Mobile
Msgr. Michael Farmer
Diocese of Birmingham
Rev. Richard Donohoe
Mrs. Jane Sweeney
Ms. Edna Townes
Diocese of Fairbanks
Ms. Teresa Chepoda Usibelli
Deacon George Bowder
Diocese of Juneau
Deacon Charles Rohrbacher

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Diocese of Phoenix
Sr. Maria Crucis Garcia
Diocese of Tucson
Sr. Leonette Kochan

**ARKANSAS**
Diocese of Little Rock
Mr. Patrick Gallaher
Mrs. Rebecca Cargile

**CALIFORNIA**
Archdiocese of Los Angeles
Mr. Jaime Huerta
Ms. Kathleen Buckley
Archdiocese of San Francisco
Ms. Carolina Parrales
Diocese of Fresno
Mr. Jim Grant
Msgr. Raymond C. Dreiling
Diocese of Monterey
Ms. Tish Scargill
Diocese of Oakland
Mr. Marc McKimmey
Diocese of Orange
Mr. Greg Walgenbach
Diocese of Sacramento
Ms. Carolina Estrada
Mr. John Watkins
Diocese of San Bernardino
Msgr. Tom Wallace
Sr. Hortensia DelVilliar
Diocese of San Diego
Mr. Rodrigo Valdivia
Diocese of San Jose
Rev. John Hurley
Ms. Crystal Catalan
Diocese of Santa Rosa
Bishop Robert Vasa
Diocese of Stockton
Ms. Digna Ramirez

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Archdiocese of Denver
Mr. Al Hooper
Diocese of Colorado Springs
Ms. Michelle Maher-Lyons
Diocese of Pueblo
Mr. James DiLorio
Mr. Joe Mahoney

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Archdiocese of Hartford
Mrs. Lynn Campbell
Diocese of Bridgeport
Ms. Jessica Nayden
Mr. David Maloof
Diocese of Norwich
Rev. Msgr. Robert L. Brown

**DELAWARE**
Diocese of Wilmington
Rev. Msgr. George Brubaker

**DISTRICT OF COLUMBIA**
Archdiocese of Washington
Ms. Deborah McDonald

**FLORIDA**
Archdiocese of Miami
Rev. Deacon Richard Turcotte
Ms. Patrice Schwermer
Diocese of Orlando
Mrs. Deborah Stafford-Shearer
Diocese of Palm Beach
Mrs. Elena Muller Garcia
Diocese of Pensacola-Tallahassee
Rev. Deacon Raymond Aguado
Diocese of St. Augustine
Ms. Anita Hassell
Mrs. Ruby Peters
Diocese of St. Petersburg
Mrs. Sabrina Burton-Schultz
Mrs. Megan Buckler
Diocese of Venice
Mr. Ryan Chestine
Mr. Sean Myers

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Archdiocese of Atlanta
Mrs. Kat Doyle
Ms. Jayna Hoffacker
Diocese of Savannah
Sr. Pat Brown

**HAWAII**
Diocese of Honolulu
Dr. Dave Coleman
Fr. Robert Stark

**ILLINOIS**
Archdiocese of Chicago
Mr. Ryan Lents
Mr. Gustavo Arreguin
Diocese of Belleville
Msgr. John T. Myler
Ms. Cheryl Sommer
Diocese of Joliet
Rev. Msgr. Robert J. Galvin
Ms. Kayla Jacobs
Diocese of Peoria
Msgr. Richard Soseman
Diocese of Rockford
Mr. Thomas McKenna
Diocese of Springfield
Ms. Vicki Compton

**INDIANA**
Archdiocese of Indianapolis
Ms. Theresa Chamblee
Diocese of Evansville
Ms. Sharon Burns
Diocese of Ft. Wayne-South Bend
Ms. Melissa Wheeler
Diocese of Gary
Ms. Adeline Torres
Diocese of Lafayette
Fr. Theodore Dudzinski

**IOWA**
Archdiocese of Dubuque
Dr. Tracy Morrison
Diocese of Davenport
Mr. Kent Ferris
Diocese of Des Moines
Ms. Nancy Galeazzi
Diocese of Sioux City
Deacon David Lopez

**KANSAS**
Archdiocese of Kansas City
Mr. Bill Scholl
Diocese of Dodge City
Mr. John Ackerman
Diocese of Salina
Ms. Michelle Martin
Diocese of Wichita
Ms. Bonnie Toombs

**KENTUCKY**
Archdiocese of Louisville
Mr. Steven Bogus
Mr. Mark Bouchard
Diocese of Covington
Mr. Michael Murray
Diocese of Lexington
Mr. Doug Culp
Mrs. Meagan Lederman
Diocese of Owensboro
Mr. Richard Murphy

**LOUISIANA**
Archdiocese of New Orleans
Mr. Thomas Costanza
Mr. Kevin Fitzpatrick
Diocese of Alexandria
Fr. Craig Scott
Diocese of Baton Rouge
Mr. David C. Aguilard
Ms. Jean Dresley
Diocese of Houma-Thibodaux
Mr. Rob Gorman
Ms. Margie DuPlantis
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<td>Ms. Lory McGlinnen</td>
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